

Milwaukee Area Domestic Animal Control Commission

MADACC

2023 Annual Operating Budget

October 18, 2022



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2023 MADACC Budget Highlights

MADACC strives to provide animal control and sheltering services for Milwaukee County in a cost efficient manner.

Organizational Chart (page 8): Due to Dr. Gutting moving out of state, we do not plan to fill a Medical Director position, which was created for her. We will try to find another full time vet, but hope to find contract surgical vet for surgery at the minimum.

Overall Summary (page 11): We anticipated a small surplus for 2021 and 2022. We expect the same for 2023.

General Fund Summary (page 12): For the 2021 and 2022 proposed budget, small positive surpluses were anticipated, and we expect the same for 2023.

Revenues (page 13): The 2023 budget reflects a 1.0% increase in Billings to Members. For 2023, other projected revenue is approximately the same.

Personnel Costs (page 14): In 2022 a 2% increase had been budgeted representing a 2% merit increase. We are proposing a 2% merit increase for 2023 ONLY for staff that did not receive a market adjustment. We are raising the hourly starting rates to reflect market wages in our industry and bringing staff who are making below market to the market wage for their position. These increases are reflected in our budget for 2023.

Contracted Services (page 15): This category has increased by 3.15% due to higher costs for services across the board.

Materials and Supplies (page 16): Total expenses in this account have increased 2.20% due to the impact of the higher costs for goods.

Capital Outlay (page 17): There is one vehicle scheduled for replacement in 2023. We have budgeted a higher amount as the cost for vehicles has increased.

Capital Projects Fund (page 18): Due to a large surplus in the Capital Projects Fund, members will not be billed the annual \$50,000 for Capital Projects in 2023. In 2024, please expect to budget for your share of the full \$50,000 which is part of the member agreement for capital repairs to the building and major systems.

Debt Service Fund (page 20): The Debt Service schedule for the Wauwatosa Note for the building renovation is represented in the 2023 budget

Special Revenue Fund (page 22): License and Ordinance Fees are recognized within a Special Revenue Fund. These fees are “pass through” funds collected by MADACC and passed to members. In 2023, MADACC will retain 50% of license fees sold at MADACC’s facility as a License Fee Handling Retainage of approximately \$150,000. These funds help MADACC offset administrative and material costs associated with the selling, issuing and mailing of pet licenses for the municipalities. Additionally, the revenue offsets higher increases in Billings to Members.

Reserve Accumulation and Fund Balance (page 23): The combined fund balance remains positive at the end of 2023 due to a large fund balance in the Capital Projects Fund and a positive balance in the General Fund. MADACC will maintain a surplus in the General Fund as recommended by MADACC’s auditing firm Baker Tilly. MADACC is preparing a budget amendment for excess funds to be spent on the building in 2023.

Attached at the end of the presentation are the individual member billing spreadsheets (see pgs. 24 -27).

MISSION STATEMENT

To provide animal regulation and care services which protect the health, public safety and welfare of people and animals in Milwaukee County.

PURPOSE

- Provide effective and cost efficient animal control services by active enforcement of Wisconsin State Statutes pertaining to animal welfare
- Ensure safe, temporary shelter, veterinary and humane care for stray, unwanted, abandoned, mistreated and injured animals
- Provide a central location for owners to find and recover their lost pets
- Expedite the return of animals to their rightful owner
- Provide a progressive animal licensing program for Milwaukee County
- Provide and encourage responsible, safe placement opportunities for homeless animals
- Promote and maintain the highest levels of customer service and accountability to the public
- Educate the public about responsible companion animal ownership
- Provide humane euthanasia and disposal of stray and unwanted animals when necessary
- Provide low-cost basic veterinary services to residents of Milwaukee County to help control pet overpopulation, provide public safety and increase the health and wellbeing of the pet population in Milwaukee County

MADACC ORGANIZATIONAL GOALS

- Expand licensing program through marketing plan, partnerships with Milwaukee County veterinarians, low-cost clinics to the public and web licensing
- Develop public awareness campaign for MADACC services and programs including new website and brochures
- Research new revenue generating programs and grant opportunities
- Enhance partnerships and collaboration with municipal law enforcement agencies, prosecutors and humane organizations to improve outcomes of animal cruelty and other criminal cases
- Develop partnerships with other animal welfare organizations to address community needs in an effort to decrease shelter intake
- Improve and develop new strategies to increase transfer of animals to traditional and non-traditional animal placement partners
- Develop infectious disease control protocols to increase the overall health in shelter animals
- Provide comprehensive customer service training for shelter employees
- Develop humane education materials and presentations on responsible pet ownership
- Promote the practice of permanent identification of companion animals by providing low-cost microchipping service and registration
- Expand volunteer program and adoption program

Field Services

Field staff provides enforcement and rabies control services in accordance with Wisconsin State Statutes seven days a week. Services include pick up of stray, lost, dangerous, abandoned, sick, mistreated, neglected and injured animals to prevent human and animal injuries, the spread of disease and help prevent animals from becoming nuisances to the community or a burden to its citizens. Animal control services to include safety classes are performed for and in close association with law enforcement agencies, the Milwaukee Department of Neighborhood Services, health departments and other agencies throughout the county.

Goals:

- Prevent injury and damage to the public caused by stray animals by collecting and containing such animals
- Protect the health and safety of stray animals

Objectives:

- Provide pickup of approximately 5,000 animals per year

Medical Department

Medical Department provides medical care services for shelter animals 365 days-a-year. Services performed by the medical department include routine veterinary care, microchipping, testing for infectious disease, medical treatment for urgent conditions, vaccine and parasite treatment, rabies quarantine observation and humane euthanasia.

Goals:

- Maintain the overall health of the shelter population, including intake exams, vaccinations and administering medications
- Administer routine and limited emergency care to animals in MADACC's care
- Focus on community initiatives to improve community animal health and decrease shelter intakes which include vaccination programs and low-cost spay/neuter services
- Efficiently manage state mandated rabies quarantine program

Objectives:

- Maintain optimal shelter health at all times and address the needs of all animals in MADACC's care
- Protect the community by increasing the number of animals with rabies vaccines in Milwaukee County
- Reduce shelter intake by performing low-cost sterilization surgeries
- Increase public awareness of animal health issues and stress importance of basic medical care for companion animals
- Increase the number of animals reunited with owners by implanting microchips in public owned animals
- Reduce the number of animals euthanized for medical reasons

Shelter/Care Services

Shelter staff provides veterinary care, food, water and a clean and sanitary environment to nearly 10,000 animals every year. Services provided for animals 365 days-a-year including population management, disease control through cleaning protocols, coordinating animal transfers to placement partners, placement of adoptable animals is done through MADACC's in-house adoption program.

Goals:

- Provide a safe, sanitary environment for all animals and the public
- Prevent the incidence of disease of housed animals
- Utilize volunteer labor

Objectives:

- Provide shelter and care for nearly 10,000 animals per year
- Improve animal placement programs and increase partnerships with animal welfare agencies
- Improve infectious disease protocols
- Research available community service and internship programs

Administrative/Office Services

Administrative/Office staff provides courteous, professional assistance to citizens of Milwaukee County. This includes receiving, dispatching and referring animal related service requests, overseeing animal license program, accepting animals brought to the facility, facilitating animal redemptions, processing lost animal reports, maintaining all records and monitoring all revenue.

Goals:

- Receive and intake approximately 6,000 animals brought to the facility by the public
- Provide accurate, appropriate and complete information to the public
- Increase efficiency of administrative procedures
- Increase percentage of animals returned to owner
- Increase animal license compliance
- Facilitate adoptions via

Objectives:

- Optimize use of software programs to maintain all records and revenue and to assist the public
- Reduce paper use by doing more work via computer and online
- Streamline processes for better efficiency

Volunteer Services/Community Outreach

The Volunteer Coordinator/Community Outreach director provides direction and supervision of over 175 volunteers who work within the shelter, at off-site locations and events, and coordinates off-site foster care for MADACC animals. Additionally, this department oversees the marketing and information distribution to the residents in all 19 municipalities in Milwaukee County.

Goals:

- Increase the number of regular volunteers who can provide assistance to staff and provide the animals with enrichment activities such as dog walking
- Provide accurate, appropriate and complete information to the public and the media regarding MADACC operations and public service information
- Develop humane education programs for the public
- Increase the number of foster homes that can care for adoptable animals off-site until adoptive homes are found
- Increase animal license compliance and return to owner rates through education and programming

Objectives:

- Develop marketing plan to inform the public of organization services and programs
- Establish partnerships with local media outlets, community organizations, and municipal officials to ensure that organization news, updates, programs and animals are promoted to the community
- Increase contact with the public through educational programming for the community via school visits, attendance at municipal events and holding fundraising or educational events at the shelter
- Increase website, social media, and educational information to update the public on events, activities and information on various animal related topics
- Increase public awareness of animal health issues and stress importance of basic medical care for companion animals

Operations Department

The Operations Manager is a multifaceted position and includes roles in the financial, technical, human resource, vendor purchasing, maintenance and safety and security aspects of MADACC. The role of the Operations Manager is to ensure MADACC runs efficiently and in a cost-effective manner.

Goals:

- Manage financial expenditures to meet organizational budget objectives
- Maintain all facets of technology to ensure efficiency of system applications to manage shelter operations
- Execute human resource processes to ensure compliance for all MADACC employees
- Manage general building and equipment maintenance schedules and repairs to support shelter operations
- Maintain proper security controls for people, process and technology

Objectives:

- Create standard operating procedures and implement process improvements in Chameleon shelter software to improve operational productivity
- Control operational costs through competitive supplier analysis and donations
- Generate statistical data to set baselines for making informed decisions to advance future MADACC goals and objectives

Shelter Outcomes Department

The Shelter Outcomes Coordinator provides supervision of the adoption program and kitten foster program for animals that are still on stray hold (known as pre-select animals) as well as those that have completed stray hold and are unclaimed

Goals:

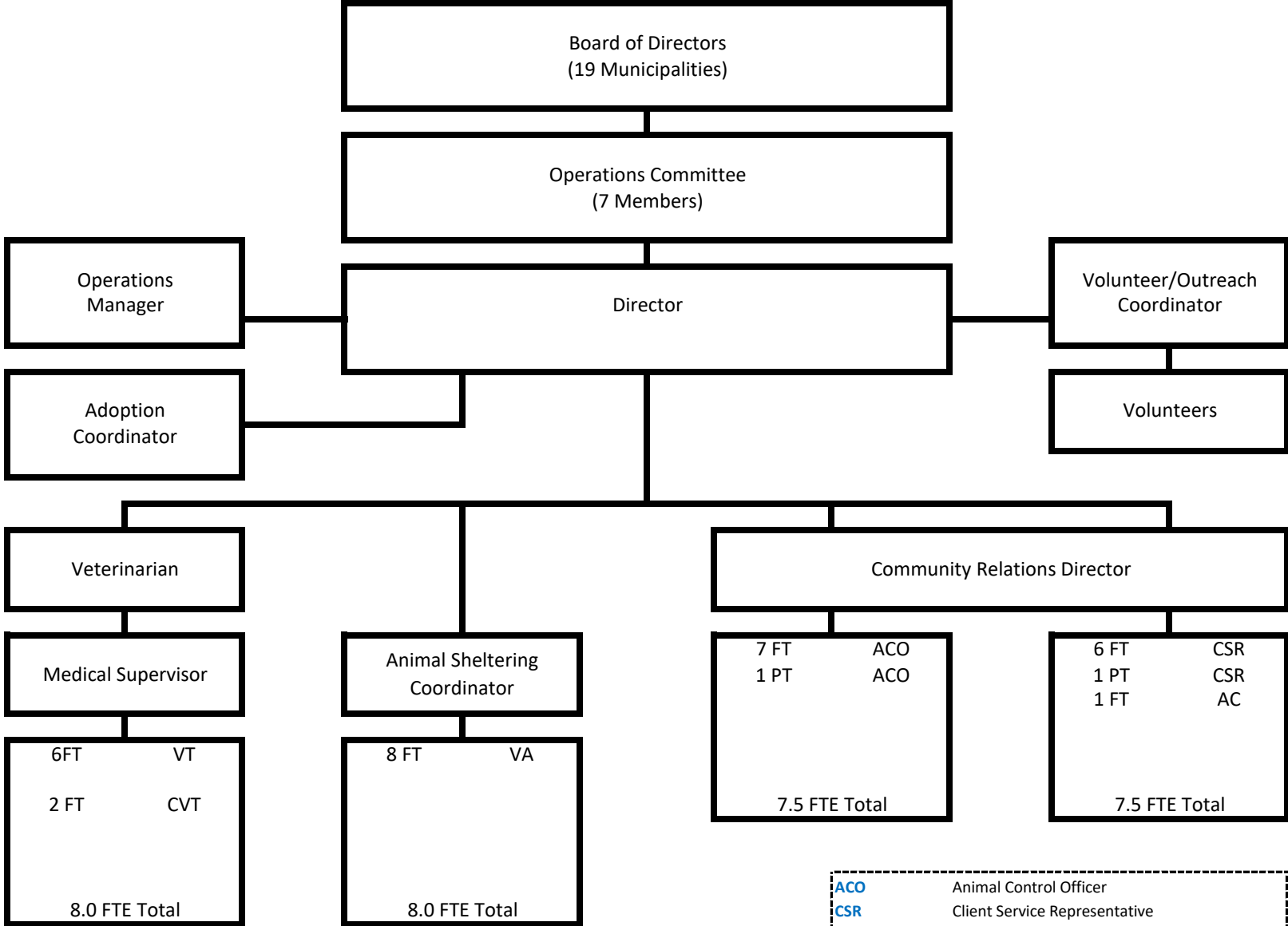
- Increase the live outcomes for both dogs and cats
- Provide accurate, appropriate and complete information to the about our adoption program and our foster programs
- Make sure animals are scheduled for appropriate medical care and vetting prior to adoption
- Increase the number of foster homes that can care for adoptable animals off-site until adoptive homes are found
- Increase volunteer adoption counseling staff

Objectives:

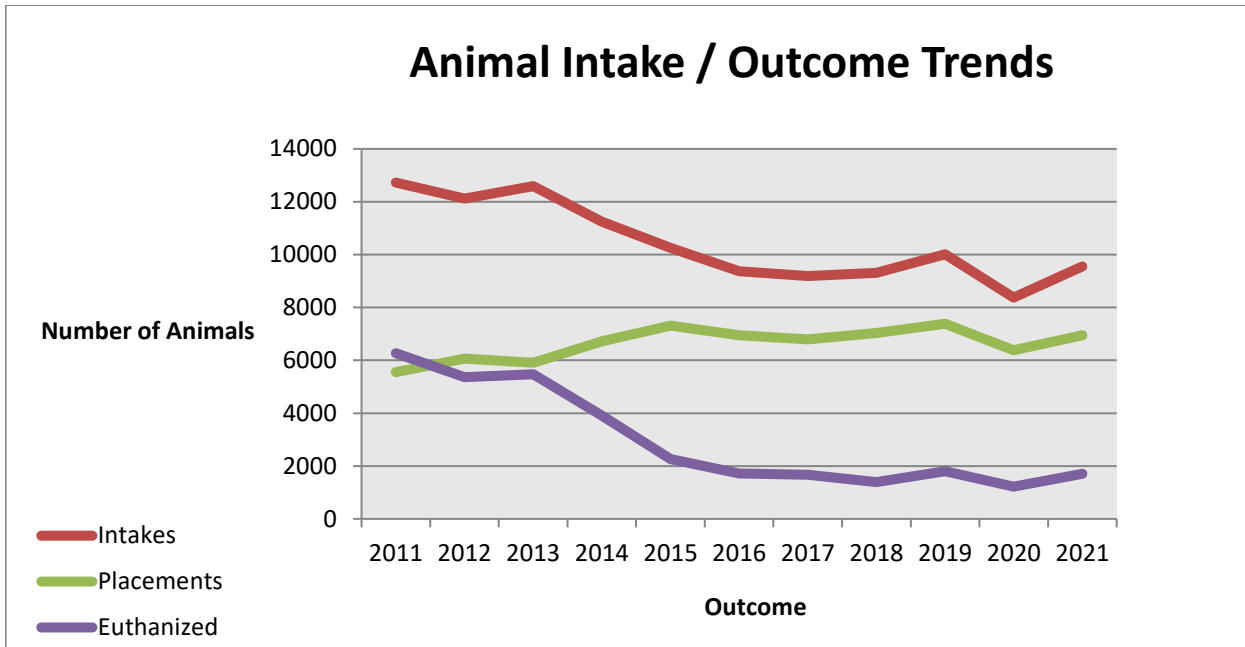
- Develop adoption programs with detailed instructions for volunteers to alleviate staff involvement in non-essential duties
- Ensure that adopters are given complete information not only about how our adoption program works but also help them understand the post adoption process and their responsibilities to their new companions.
- Increase contact with the public through increased responses to adoption applications and visitors to the facility
- Increase website, social media, and educational information to increase awareness of the animals available for adoption.

Milwaukee Area Domestic Animal Control Commission

Organizational Chart



ACO	Animal Control Officer
CSR	Client Service Representative
CVT	Certified Veterinary Technician
VA	Veterinary Assistant
AC	Adoption Counselor
VT	Veterinary Technician
FT	Full Time
PT	Part Time
FTE	Full Time Equivalent

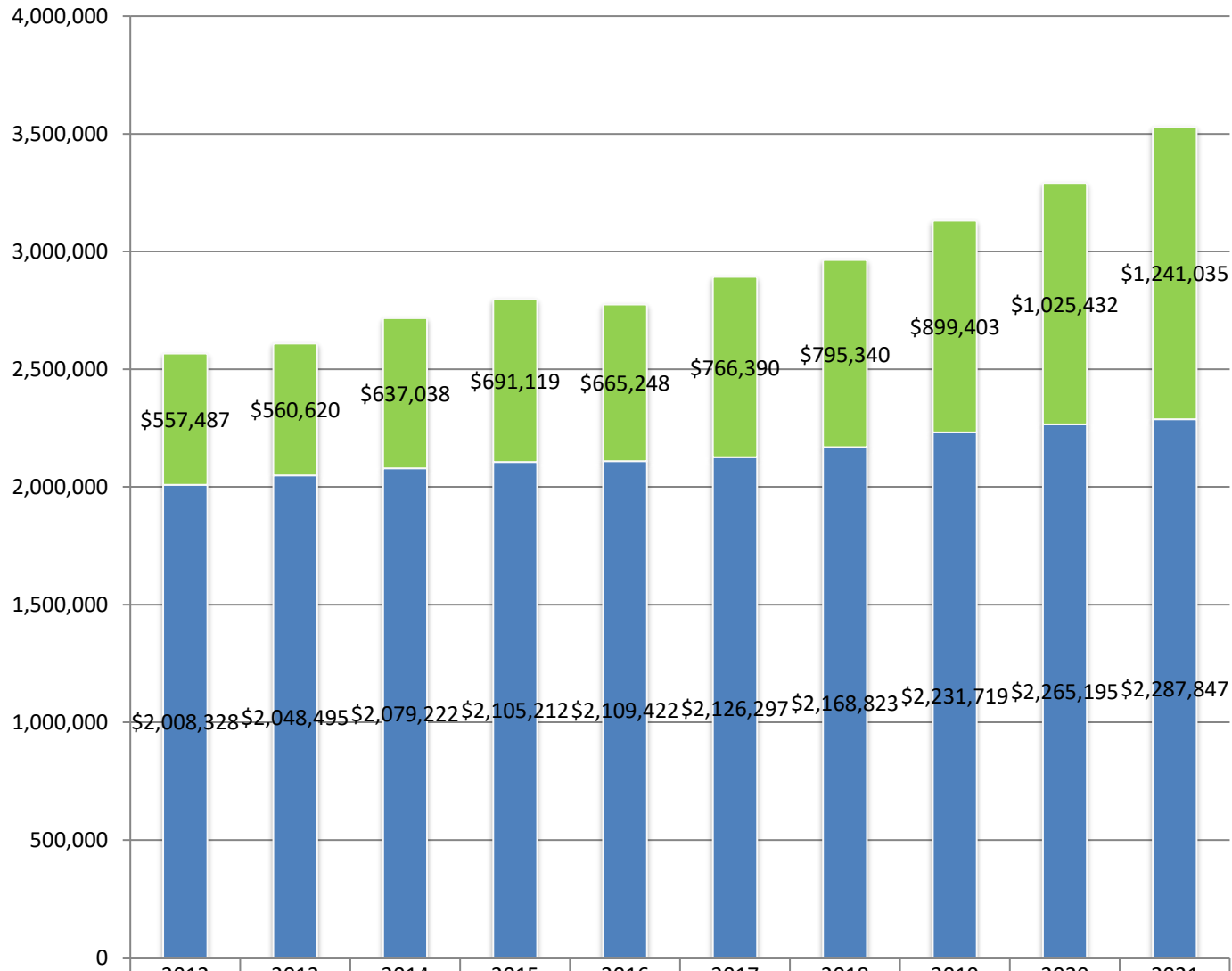


As the effects of the pandemic have ebbed, we have seen the impacts of evictions and rent increases and financial constraints associated with animal ownership increase. Our intake has increased as well as the associated positive and negative animal outcome numbers.

Sick and injured animal intake continues to increase as vet care costs increase and access to veterinary care is diminishing. We have also seen an increase in intake of small animals and poultry (chickens, mostly roosters) as they are difficult to rehome and rescues for those animals and shelters are already full of those populations.

MADACC is planning new programming in 2023, including a pet retention and rehoming (rather than surrender) program funded by a grant by the ASPCA. We are engaging in other lifesaving policies and increasing our transfer partner pulls.

Revenue Trends



Non-Member Revenue	\$557,487	\$560,620	\$637,038	\$691,119	\$665,248	\$766,390	\$795,340	\$899,403	\$1,025,432	\$1,241,035
Member Billing	\$2,008,328	\$2,048,495	\$2,079,222	\$2,105,212	\$2,109,422	\$2,126,297	\$2,168,823	\$2,231,719	\$2,265,195	\$2,287,847

Overall Summary

MADACC 2023 Budget

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
General Fund Revenue	\$3,163,543	\$3,310,255	\$3,528,882	\$3,318,102	\$1,791,595	\$3,440,557	\$3,435,972	3.55%
General Fund Expenses	\$2,832,956	\$2,921,929	\$2,930,884	\$3,317,295	\$1,404,013	\$3,027,034	\$3,435,792	3.57%
Surplus (Deficit)	\$330,587	\$388,326	\$597,998	\$807	\$387,582	\$413,523	\$180	-77.74%
Capital Project Fund Revenue	\$0	\$20,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	
Capital Project Fund Expense	\$13,495	\$52,829	\$0	\$110,000	\$16,071	\$16,071	\$110,000	0.00%
Surplus (Deficit)	(\$13,495)	(\$32,829)	\$30,000	(\$80,000)	\$13,929	\$13,929	(\$110,000)	
Debt Service Fund Revenue	\$234,019	\$228,856	\$223,694	\$203,531	\$26,766	\$203,531	\$199,031	-2.21%
Debt Service Fund Expense	\$234,019	\$228,856	\$223,694	\$203,531	\$26,766	\$203,531	\$199,031	-2.21%
Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Special Revenue Fund Revenue	\$212,724	\$207,283	\$239,775	\$200,000	\$164,801	\$220,000	\$215,000	7.50%
Special Revenue Fund Expenses	\$212,724	\$207,283	\$239,775	\$200,000	\$164,801	\$220,000	\$215,000	7.50%
Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL REVENUES:	\$3,610,286	\$3,766,394	\$4,022,351	\$3,751,633	\$2,013,162	\$3,894,088	\$3,850,003	2.62%
TOTAL EXPENSES:	\$3,293,194	\$3,410,897	\$3,394,353	\$3,830,826	\$1,611,650	\$3,466,636	\$3,959,823	3.37%
TOTAL SURPLUS (DEFICIT)	\$317,092	\$355,497	\$627,998	(\$79,193)	\$401,511	\$427,452	(\$109,821)	38.67%

General Fund Summary

MADACC 2023 Budget

OPERATING	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
Revenue								
Billings to Members	\$2,231,719	\$2,265,196	\$2,287,847	\$2,356,482	\$1,178,241	\$2,356,482	\$2,380,047	1.00%
Billings to Members--DR/RA*	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Licenses and Permits	\$155,010	\$151,486	\$169,854	\$165,000	\$131,579	\$164,000	\$165,000	0.00%
Public Charges for Services	\$606,983	\$737,793	\$862,867	\$682,650	\$399,750	\$788,150	\$773,650	13.33%
Interest Income	\$23,273	\$5,883	\$762	\$1,000	\$2,410	\$800	\$1,000	0.00%
Other Revenue	\$146,558	\$149,897	\$207,552	\$112,970	\$79,615	\$131,125	\$116,275	2.93%
Transfer in from Capital Projects Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Subtotal	\$3,163,543	\$3,310,255	\$3,528,882	\$3,318,102	\$1,791,595	\$3,440,557	\$3,435,972	3.55%
Expense								
Personnel Costs	\$2,025,435	\$2,127,831	\$2,164,483	\$2,429,445	\$1,046,084	\$2,243,250	\$2,504,492	3.09%
Contracted Services	\$531,387	\$520,191	\$542,309	\$586,500	\$270,959	\$548,230	\$605,000	3.15%
Municipal Services & Deposits	\$4,445	\$3,345	\$5,005	\$4,500	\$2,675	\$5,600	\$4,000	-11.11%
Materials & Supplies	\$235,727	\$208,992	\$213,429	\$247,850	\$82,735	\$222,954	\$253,300	2.20%
Capital Outlay	\$35,962	\$61,570	\$5,658	\$49,000	\$1,560	\$7,000	\$69,000	40.82%
Transfer out to Debt Service Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Transfer out to Capital Projects Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Subtotal	\$2,832,956	\$2,921,929	\$2,930,884	\$3,317,295	\$1,404,013	\$3,027,034	\$3,435,792	3.57%
Surplus (Deficit)	\$330,587	\$388,326	\$597,998	\$807	\$387,582	\$413,523	\$180	-77.74%

Revenues

MADACC 2023 Budget

Line Item	Account Description	2019 Actual	2020 Actual	2021 Actual	2022 Proposed Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
4150	Billings to Members	\$2,231,719	\$2,265,196	\$2,287,847	\$2,356,482	\$1,178,241	\$2,356,482	\$2,380,047	1.00%
	Billings to Members--DR/RA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Licenses								
4158	Animal License Fees	\$155,010	\$151,486	\$169,854	\$165,000	\$131,579	\$164,000	\$165,000	0.00%
	Public Charges for Services								
4154	Impound Fees	\$39,726	\$45,349	\$56,109	\$48,000	\$25,716	\$52,000	\$51,000	6.25%
4176	Quarantine Impound Fee	\$3,030	\$3,325	\$3,612	\$3,000	\$1,700	\$3,500	\$3,500	16.67%
4156	Board Fees	\$52,894	\$60,440	\$85,615	\$55,000	\$37,240	\$70,000	\$66,250	20.45%
4180	Rabies Vaccination Fee	\$55,881	\$51,320	\$67,586	\$55,000	\$27,736	\$59,000	\$56,500	2.73%
4159	Trap Deposit	\$5,249	\$4,005	\$6,848	\$4,500	\$3,775	\$7,000	\$6,000	33.33%
4160	Euthanasia Service Fee	\$42,216	\$40,834	\$48,188	\$40,000	\$24,274	\$46,000	\$44,000	10.00%
4177	Microchip Fee	\$16,786	\$15,368	\$16,466	\$15,000	\$6,176	\$14,500	\$14,500	-3.33%
4220	Spay/Neuter Program	\$89,775	\$105,480	\$70,885	\$100,000	\$50,503	\$90,000	\$89,000	-11.00%
4167	Medical Fees	\$3,566	\$5,128	\$3,688	\$5,000	\$1,816	\$3,500	\$3,500	-30.00%
4168	Vaccines	\$21,397	\$18,167	\$25,772	\$22,000	\$10,172	\$20,000	\$19,000	-13.64%
4170	Adoption Fees	\$267,547	\$375,365	\$461,132	\$325,000	\$204,730	\$410,000	\$410,000	26.15%
4175	ID Tag Revenue	\$284	\$114	\$114	\$150	\$73	\$150	\$150	0.00%
4200	Animal Supplies	\$10	\$0	\$464	\$0	\$0	\$0	\$0	
4260	Taxable Supplies Revenue	\$8,622	\$12,898	\$16,388	\$10,000	\$5,839	\$12,500	\$10,250	2.50%
	Subtotal	\$606,983	\$737,793	\$862,867	\$682,650	\$399,750	\$788,150	\$773,650	13.33%
	Investment Income								
4163	Interest Income	\$23,273	\$5,883	\$762	\$1,000	\$2,410	\$800	\$1,000	0.00%
	Other Revenues								
4162	Donations	\$66,936	\$80,254	\$102,890	\$75,000	\$55,162	\$85,000	\$80,000	6.67%
4162.1	Spay/Neuter Donations	\$6,695	\$4,278	\$9,119	\$5,000	\$3,455	\$7,500	\$6,000	20.00%
4162.2	Shelter Improvement Donations	\$16,098	\$2,375	\$5,939	\$3,500	\$3,317	\$5,000	\$5,000	42.86%
4162.3	Animal Medical Donations	\$1,222	\$14,631	\$22,474	\$8,500	\$7,286	\$15,000	\$10,000	17.65%
4162.4	Medical Equipment Donations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Move More Wag More Donations	\$0	\$0	\$21,684	\$0	\$0	\$0	\$0	
4165	Misc. Revenue	\$1,125	\$1,222	\$2,647	\$2,200	\$588	\$1,000	\$1,000	-54.55%
4179	Pit Bull/Rottweiler Seminar	\$990	\$482	\$1,362	\$500	\$352	\$750	\$500	0.00%
4230	Credit Card Rebate	\$0	\$122	\$0	\$150	\$177	\$150	\$150	
4240	License Process Fee	\$12,074	\$10,165	\$15,418	\$12,500	\$8,241	\$12,000	\$12,000	-4.00%
4250	Collars/Leashes	\$1,607	\$1,142	\$1,824	\$1,500	\$573	\$1,500	\$1,500	0.00%
4178	Sales Tax Discount	\$120	\$126	\$131	\$120	\$64	\$125	\$125	4.17%
4169	ASPCA Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
4169.1	ASPCA Grant-Veterinarian	\$34,956	\$0	\$0	\$0	\$0	\$0	\$0	
4169.2	FOM Grant	\$0	\$6,875	\$0	\$0	\$0	\$0	\$0	
4169.3	Petfinder Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
4169.4	Best Friends Grant	\$0	\$13,000	\$3,500	\$0	\$400	\$400	\$0	
4169.5	HSUS Grant	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	
4169.7	Maddie's Fund Grant	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	
4169.8	Petco Grant	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	
4169.9	Pet Supplies Plus Grant	\$0	\$0	\$225	\$0	\$0	\$0	\$0	
4197	Sale of Assets	\$4,735	\$0	\$5,213	\$4,000	\$0	\$0	\$0	-100.00%
4164	Insurance Recovery	\$0	\$225	\$5,126	\$0	\$0	\$2,700	\$0	
	Subtotal	\$146,558	\$149,897	\$207,552	\$112,970	\$79,615	\$131,125	\$116,275	2.93%
	Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	TOTAL	\$3,163,543	\$3,310,255	\$3,528,882	\$3,318,102	\$1,791,595	\$3,440,557	\$3,435,972	3.55%

Personnel Costs

MADACC 2023 Budget

Line Item	Account Description	2019 Actual	2020 Actual	2021 Actual	2022 Proposed Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
5201	Salaries / Wages	\$1,432,458	\$1,450,468	\$1,467,576	\$1,630,551	\$665,905	\$1,500,000	\$1,649,760	1.18%
5210	OASI	\$106,167	\$107,068	\$108,025	\$126,650	\$49,089	\$112,500	\$128,119	1.16%
5215	Pension	\$91,949	\$102,358	\$98,885	\$107,611	\$39,063	\$97,500	\$113,883	5.83%
5220	Health Insurance	\$375,490	\$440,612	\$467,819	\$534,296	\$279,012	\$510,000	\$582,465	9.02%
5225	Life Insurance	\$2,700	\$3,150	\$2,665	\$2,337	\$1,724	\$2,750	\$2,265	-3.07%
5230	Unemployment Compensation	\$0	\$6,230	\$865	\$3,000	\$0	\$500	\$3,000	0.00%
5240	Disability Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5221	Dental Insurance	\$0	\$0	\$0	\$0	\$304	\$0	\$0	
5202	Overtime	\$16,671	\$17,945	\$18,648	\$25,000	\$10,987	\$20,000	\$25,000	0.00%
	Total	\$2,025,435	\$2,127,831	\$2,164,483	\$2,429,445	\$1,046,084	\$2,243,250	\$2,504,492	3.09%

Contracted Services

MADACC 2023 Budget

Line Item	Account Description	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
5010	Natural Gas	\$23,739	\$19,408	\$30,012	\$27,000	\$20,396	\$35,000	\$35,000	29.63%
5020	Maintenance Agreements	\$43,471	\$49,813	\$40,999	\$48,000	\$8,643	\$45,000	\$48,000	0.00%
5030	Electricity	\$53,155	\$49,858	\$48,626	\$56,000	\$22,337	\$55,000	\$57,500	2.68%
5040	Telephone/Internet	\$29,387	\$30,245	\$28,896	\$35,000	\$13,324	\$30,000	\$35,000	0.00%
5050	Water/Sewer	\$18,414	\$13,118	\$14,024	\$16,000	\$7,877	\$16,000	\$17,000	6.25%
5060	PILOT	\$51,901	\$52,213	\$48,222	\$52,000	\$48,130	\$48,130	\$52,000	0.00%
5070	Postage	\$15,883	\$15,644	\$19,842	\$18,000	\$7,254	\$18,000	\$18,500	2.78%
5080	Waste Removal	\$13,217	\$15,656	\$18,881	\$17,000	\$11,147	\$20,000	\$21,000	23.53%
5090	Vehicle Maintenance	\$2,066	\$6,658	\$9,337	\$6,000	\$2,143	\$5,000	\$6,000	0.00%
5100	Equipment Maintenance	\$15,002	\$15,716	\$10,582	\$18,000	\$10,811	\$17,000	\$18,000	0.00%
5110	Building Maintenance	\$25,992	\$21,833	\$26,749	\$29,000	\$16,262	\$29,000	\$29,000	0.00%
5120	Snow Removal	\$6,787	\$3,529	\$6,719	\$8,000	\$6,225	\$7,500	\$8,000	0.00%
5230	Lawn Care	\$1,800	\$2,050	\$2,075	\$6,000	\$179	\$3,000	\$6,000	0.00%
5140	Insurance Payments	\$36,565	\$43,908	\$33,324	\$42,000	\$29,027	\$40,000	\$42,000	0.00%
5150	Fuel / Oil	\$21,637	\$14,769	\$18,689	\$22,000	\$13,564	\$22,000	\$23,000	4.55%
5160	Legal Services	\$12,132	\$8,796	\$9,996	\$10,000	\$240	\$5,000	\$10,000	0.00%
5170	Fiscal Services	\$16,681	\$13,706	\$16,527	\$18,000	\$8,008	\$17,000	\$18,000	0.00%
5180	Subscription/Membership	\$1,579	\$1,835	\$1,179	\$1,500	\$1,123	\$1,200	\$1,500	0.00%
5190	Training	\$2,990	\$1,887	\$839	\$5,000	\$861	\$1,500	\$5,000	0.00%
5195	Audit Services	\$11,415	\$10,475	\$13,670	\$12,000	\$9,150	\$12,000	\$12,500	4.17%
5198	Other Professional	\$7,608	\$16,810	\$5,003	\$8,000	\$757	\$5,000	\$5,000	-37.50%
5185	Travel	\$2,394	\$0	\$2,568	\$4,000	-\$91	\$1,500	\$4,000	0.00%
5522	Spay/Neuter Program	\$103,349	\$92,457	\$102,066	\$105,000	\$19,569	\$90,000	\$105,000	0.00%
5370	Advertising	\$1,064	\$1,502	\$2,368	\$3,000	\$594	\$2,500	\$3,000	0.00%
5340	Credit Card Services	\$11,471	\$15,911	\$20,057	\$15,000	\$12,488	\$20,000	\$20,000	33.33%
5425	IT Services	\$1,688	\$2,394	\$5,959	\$5,000	\$941	\$1,900	\$5,000	0.00%
5750	Run More Wag More	\$0	\$0	\$5,100	\$0	\$0	\$0	\$0	
	Total	\$531,387	\$520,191	\$542,309	\$586,500	\$270,959	\$548,230	\$605,000	3.15%

Municipal Services & Materials and Supplies

MADACC 2023 Budget

Line Item	Account Description	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
Municipal Services & Deposits									
528	Trap Deposit Refunds	\$4,445	\$3,345	\$5,005	\$4,500	\$2,675	\$5,600	\$4,000	-11.11%
Materials & Supplies									
701	Uniforms	\$3,790	\$1,469	\$2,821	\$4,000	\$37	\$2,500	\$4,000	0.00%
702	Animal Supplies	\$63,085	\$58,195	\$57,426	\$70,000	\$27,124	\$65,000	\$72,000	2.86%
524	Microchips	\$22,960	\$21,056	\$22,275	\$23,000	\$7,425	\$25,000	\$25,000	8.70%
523	ID Tags	\$273	\$96	\$96	\$350	\$261	\$261	\$300	-14.29%
536	Collars/Leashes	\$752	\$471	\$0	\$1,500	\$191	\$191	\$0	-100.00%
574.1	Best Friends Grant Expenditure	\$0	\$0	\$0	\$0	\$502	\$502	\$0	
703	Vaccines	\$51,102	\$54,312	\$45,260	\$52,000	\$16,786	\$47,000	\$52,000	0.00%
704	Office Supplies	\$11,485	\$10,246	\$10,624	\$12,000	\$4,171	\$10,500	\$12,000	0.00%
707	Misc. Expenses	\$18,744	\$1,786	\$1,382	\$2,500	\$885	\$1,500	\$2,500	0.00%
708	Medical Supplies	\$63,697	\$61,640	\$71,515	\$72,000	\$25,030	\$70,000	\$75,000	4.17%
805	Cash Over & Short	(\$161)	(\$279)	\$2,030	\$500	\$323	\$500	\$500	0.00%
799	Contingency Fund	\$0	\$0	\$0	\$10,000	\$0	\$0	\$10,000	0.00%
Total		\$235,727	\$208,992	\$213,429	\$247,850	\$82,735	\$222,954	\$253,300	2.20%

Capital Outlay

MADACC 2023 Budget

Line Item	Account Description	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
9050	Vehicle Replacement	\$26,558	\$26,635	\$0	\$30,000	\$0	\$0	\$50,000	66.67%
9010	Equipment Purchase	\$5,503	\$17,925	\$1,599	\$6,000	\$0	\$2,500	\$6,000	0.00%
9100	IT Equipment/Software	\$3,901	\$3,530	\$2,630	\$6,000	\$1,560	\$4,000	\$6,000	0.00%
9200	Office Equipment	\$0	\$550	\$0	\$1,000	\$0	\$500	\$1,000	0.00%
5740	ASPCA Grant Expenditures	\$0	\$364	\$0	\$0	\$0	\$0	\$0	
5740.1	Best Friends Grant Expenditures	\$0	\$0	\$919	\$0	\$0	\$0	\$0	
5740.2	FOM Grant Expenditures	\$0	\$6,874	\$0	\$0	\$0	\$0	\$0	
5740.3	Spay/Neuter Donation Exp	\$0	\$0	\$0	\$2,000	\$0	\$0	\$2,000	0.00%
5740.4	Shelter Improvement Don Exp	\$0	\$0	\$0	\$2,000	\$0	\$0	\$2,000	0.00%
5740.5	Petfinder Grant Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5740.6	Animal Medical Donation Exp	\$0	\$0	\$510	\$2,000	\$0	\$0	\$2,000	0.00%
5740.7	Medical Equip Donation Exp	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5740.8	HSUS Grant Expenditures	\$0	\$4,998	\$0	\$0	\$0	\$0	\$0	
5740.9	Maddie's Fund Grant Exp	\$0	\$694	\$0	\$0	\$0	\$0	\$0	
Total		\$35,962	\$61,570	\$5,658	\$49,000	\$1,560	\$7,000	\$69,000	40.82%

Capital Projects Fund Summary

MADACC 2023 Budget

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
Capital Projects Fund Revenue								
Equipment Reserve: Billing to Members	\$0	\$10,000	\$15,000	\$15,000	\$7,500	\$15,000	\$0	
Building Reserve: Billing to Members	\$0	\$10,000	\$15,000	\$15,000	\$7,500	\$15,000	\$0	
Transfer from Debt Service Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
FOM Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Transfer from General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Bequest	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Proceeds, Promissory Note	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$20,000	\$30,000	\$30,000	\$15,000	\$30,000	\$0	
Capital Projects Fund Expenses								
HVAC Loan Repayment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Projects Total	\$13,495	\$52,829	\$0	\$110,000	\$16,071	\$16,071	\$110,000	0.00%
Transfer to Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$13,495	\$52,829	\$0	\$110,000	\$16,071	\$16,071	\$110,000	0.00%
Surplus (Deficit)	(\$13,495)	(\$32,829)	\$30,000	(\$80,000)	(\$1,071)	\$13,929	(\$110,000)	

MADACC Capital Improvements Projects 2017 - 2032

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	Total
Security System	\$30,000			\$19,937													\$49,937
Radios																	\$65,000
Electric Gate																	\$0
Office Furniture																	\$0
Blacktop Parking Lots																	\$0
Washer/Dryer		\$14,125					\$15,000		\$10,000	\$15,000			\$15,000				\$69,125
New Roof												\$50,000					\$50,000
New Rooftop HVAC Unit							\$95,000				\$95,000						\$190,000
Replace Generator										\$30,000							\$30,000
Exterior Building Maintenance								\$50,000									\$50,000
Replace Cat Condos Front Office				\$32,892													\$32,892
Replace Dishwasher						\$15,000											\$15,000
Medical Equipment Purchase (pending budget amendment)			\$13,495														\$13,495
Crematory Relining									\$35,000								\$35,000
Total	\$30,000	\$14,125	\$13,495	\$52,829	\$0	\$15,000	\$110,000	\$50,000	\$45,000	\$45,000	\$95,000	\$50,000	\$15,000	\$0	\$0	\$0	\$600,449
Starting Balance	\$535,243	\$565,609	\$551,484	\$537,989	\$505,160	\$535,160	\$550,160	\$440,160	\$440,160	\$445,160	\$450,160	\$405,160	\$405,160	\$440,160	\$490,160	\$540,160	
Ending Balance	\$565,609	\$551,484	\$537,989	\$505,160	\$535,160	\$550,160	\$440,160	\$440,160	\$445,160	\$450,160	\$405,160	\$405,160	\$440,160	\$490,160	\$540,160	\$590,160	

Debt Service Fund

MADACC 2023 Budget

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
Revenue								
Billings to Members--Debt Service Fund	\$234,019.00	\$228,856.00	\$223,694.00	\$203,531.00	\$26,765.63	\$203,531.26	\$199,031.00	-2.21%
Transfer from Capital Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Transfer from General Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
General obligation notes issued	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Premium on general obligation note	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total	\$234,019	\$228,856	\$223,694	\$203,531	\$26,766	\$203,531	\$199,031	-2.21%
Expense								
Interest Payment 5 yr Direct Loan	\$9,488.00	\$6,325.00	\$3,162.50	\$0.00	\$0.00	\$0.00	\$0.00	
Principal Payment 5 yr Direct Loan	\$115,000.00	\$115,000.00	\$115,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
Interest Payment 15 yr General Obligation Loan	\$59,531.00	\$57,531.00	\$55,531.26	\$53,531.00	\$26,765.63	\$53,531.26	\$49,031.26	-8.41%
Principal Payment 15 yr General Obligation Loan	\$50,000.00	\$50,000.00	\$50,000.00	\$150,000.00	\$0.00	\$150,000.00	\$150,000.00	0.00%
Transfer to Capital Projects Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total	\$234,019	\$228,856	\$223,694	\$203,531	\$26,766	\$203,531	\$199,031	-2.21%
Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

**Reflects unrecorded prepaid debt service expenditure journal entry posted by auditor in 2016

Debt Service Schedule

MADACC Building

Amended 4/25/2017 to reflect actual financing cost. See Debt Service Fund - page 19

15 year General Obligation Bond								5 year Direct Loan						Combined Bond plus Loan			
Sale date:		12/6/2016						Loan Date		12/20/2016							
Settlement date:		12/20/2016						Principal		\$575,000							
Principal		\$1,925,000		Premium:		\$57,483											
Date	Principal Balance	Principal Payment	Coupon	Period Int	Interest Payment	Premium	Period Total	Date	Principal Balance	Principal Payment	Coupon	Interest Payment	Period Total	Period Total	AnnualTotal		
6/1/2017	\$1,925,000.00		4.00%	\$1,000.00	\$28,412.59	\$28,412.59	\$0.00	5/31/2017	\$575,000.00		2.75%	\$7,071.70	\$7,071.70	\$7,071.70			
12/1/2017	\$1,875,000.00	\$50,000.00	4.00%	\$1,000.00	\$31,765.63	\$29,070.41	\$52,695.22	11/30/2017	\$460,000.00	\$115,000.00	2.75%	\$7,906.25	\$122,906.25	\$175,601.47	\$182,673.17		
6/1/2018	\$1,875,000.00		4.00%	\$1,000.00	\$30,765.63		\$30,765.63	5/31/2018	\$460,000.00		2.75%	\$6,325.00	\$6,325.00	\$37,090.63			
12/1/2018	\$1,825,000.00	\$50,000.00	4.00%	\$1,000.00	\$30,765.63		\$80,765.63	11/30/2018	\$345,000.00	\$115,000.00	2.75%	\$6,325.00	\$121,325.00	\$202,090.63	\$239,181.26		
6/1/2019	\$1,825,000.00		4.00%	\$1,000.00	\$29,765.63		\$29,765.63	5/31/2019	\$345,000.00		2.75%	\$4,743.75	\$4,743.75	\$34,509.38			
12/1/2019	\$1,775,000.00	\$50,000.00	4.00%	\$1,000.00	\$29,765.63		\$79,765.63	11/30/2019	\$230,000.00	\$115,000.00	2.75%	\$4,743.75	\$119,743.75	\$199,509.38	\$234,018.76		
6/1/2020	\$1,775,000.00		4.00%	\$1,000.00	\$28,765.63		\$28,765.63	5/31/2020	\$230,000.00		2.75%	\$3,162.50	\$3,162.50	\$31,928.13			
12/1/2020	\$1,725,000.00	\$50,000.00	4.00%	\$1,000.00	\$28,765.63		\$78,765.63	11/30/2020	\$115,000.00	\$115,000.00	2.75%	\$3,162.50	\$118,162.50	\$196,928.13	\$228,856.26		
6/1/2021	\$1,725,000.00		4.00%	\$1,000.00	\$27,765.63		\$27,765.63	5/31/2021	\$115,000.00		2.75%	\$1,581.25	\$1,581.25	\$29,346.88			
12/1/2021	\$1,675,000.00	\$50,000.00	4.00%	\$1,000.00	\$27,765.63		\$77,765.63	11/30/2021	\$0.00	\$115,000.00	2.75%	\$1,581.25	\$116,581.25	\$194,346.88	\$223,693.76		
6/1/2022	\$1,675,000.00		3.00%	\$2,250.00	\$26,765.63		\$26,765.63							\$26,765.63			
12/1/2022	\$1,525,000.00	\$150,000.00	3.00%	\$2,250.00	\$26,765.63		\$176,765.63							\$176,765.63	\$203,531.26		
6/1/2023	\$1,525,000.00		3.00%	\$2,250.00	\$24,515.63		\$24,515.63							\$24,515.63			
12/1/2023	\$1,375,000.00	\$150,000.00	3.00%	\$2,250.00	\$24,515.63		\$174,515.63							\$174,515.63	\$199,031.26		
6/1/2024	\$1,375,000.00		3.00%	\$2,250.00	\$22,265.63		\$22,265.63							\$22,265.63			
12/1/2024	\$1,225,000.00	\$150,000.00	3.00%	\$2,250.00	\$22,265.63		\$172,265.63							\$172,265.63	\$194,531.26		
6/1/2025	\$1,225,000.00		4.00%	\$3,500.00	\$20,015.63		\$20,015.63							\$20,015.63			
12/1/2025	\$1,050,000.00	\$175,000.00	4.00%	\$3,500.00	\$20,015.63		\$195,015.63							\$195,015.63	\$215,031.26		
6/1/2026	\$1,050,000.00		3.00%	\$2,625.00	\$16,515.63		\$16,515.63							\$16,515.63			
12/1/2026	\$875,000.00	\$175,000.00	3.00%	\$2,625.00	\$16,515.63		\$191,515.63							\$191,515.63	\$208,031.26		
6/1/2027	\$875,000.00		3.00%	\$2,625.00	\$13,890.63		\$13,890.63							\$13,890.63			
12/1/2027	\$700,000.00	\$175,000.00	3.00%	\$2,625.00	\$13,890.63		\$188,890.63							\$188,890.63	\$202,781.26		
6/1/2028	\$700,000.00		3.00%	\$2,625.00	\$11,265.63		\$11,265.63							\$11,265.63			
12/1/2028	\$525,000.00	\$175,000.00	3.00%	\$2,625.00	\$11,265.63		\$186,265.63							\$186,265.63	\$197,531.26		
6/1/2029	\$525,000.00		3.125%	\$2,734.38	\$8,640.63		\$8,640.63							\$8,640.63			
12/1/2029	\$350,000.00	\$175,000.00	3.125%	\$2,734.38	\$8,640.63		\$183,640.63							\$183,640.63	\$192,281.26		
6/1/2030	\$350,000.00		3.25%	\$2,843.75	\$5,906.25		\$5,906.25							\$5,906.25			
12/1/2030	\$175,000.00	\$175,000.00	3.25%	\$2,843.75	\$5,906.25		\$180,906.25							\$180,906.25	\$186,812.50		
6/1/2031	\$175,000.00		3.50%	\$3,062.50	\$3,062.50		\$3,062.50							\$3,062.50			
12/1/2031	\$0.00	\$175,000.00	3.50%	\$3,062.50	\$3,062.50		\$178,062.50							\$178,062.50	\$181,125.00		
Total		\$1,925,000.00			\$599,990.84	\$57,483.00	\$2,467,507.84			\$575,000.00		\$39,531.25	\$614,531.25		\$3,089,110.79		

Special Revenue Fund Summary

MADACC 2023 Budget

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
Special Revenue Fund Revenue								
License Fees	\$310,020	\$302,972	\$339,708	\$300,000	\$263,158	\$330,000	\$330,000	10.00%
License Fee Handling Retainage	(\$155,010)	(\$151,486)	(\$169,854)	(\$150,000)	(\$131,579)	(\$165,000)	(\$165,000)	10.00%
Ordinance Fees	\$57,714	\$55,797	\$69,921	\$50,000	\$33,222	\$55,000	\$50,000	0.00%
Total	\$212,724	\$207,283	\$239,775	\$200,000	\$164,801	\$220,000	\$215,000	7.50%
Special Revenue Fund Expenses								
License Fees	\$155,010	\$151,486	\$169,854	\$150,000	\$131,579	\$165,000	\$165,000	10.00%
Ordinance Fees	\$57,714	\$55,797	\$69,921	\$50,000	\$33,222	\$55,000	\$50,000	0.00%
Total	\$212,724	\$207,283	\$239,775	\$200,000	\$164,801	\$220,000	\$215,000	7.50%
Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

Reserve Accumulation & Fund Balances

MADACC 2023 Budget

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2022 Actual (6 mos)	2022 Estimate (12 mos)	2023 Proposed Budget	% Change From 2022
General Fund								
Beginning Balance (Jan. 1)	\$839,881	\$1,170,468	\$1,558,794	\$2,152,574	\$2,156,792	\$2,156,792	\$2,570,315	19.41%
Operating - Net Revenue (Expense)	\$330,587	\$388,326	\$597,998	\$807	\$387,582	\$413,523	\$180	-77.74%
Ending Balance (Dec. 31)	\$1,170,468	\$1,558,794	\$2,156,792	\$2,153,381	\$2,544,374	\$2,570,315	\$2,570,495	19.37%
Capital Projects Fund								
Beginning Balance (Jan. 1)	\$551,484	\$537,989	\$505,160	\$535,160	\$535,160	\$535,160	\$520,160	-2.80%
Net Revenue (Expense)	(\$13,495)	(\$32,829)	\$30,000	(\$80,000)	(\$15,000)	(\$15,000)	(\$110,000)	37.50%
Ending Balance (Dec. 31)	\$537,989	\$505,160	\$535,160	\$455,160	\$520,160	\$520,160	\$410,160	-9.89%
Debt Service Fund								
Beginning Balance (Jan. 1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Net Revenue (Expense)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Ending Balance (Dec. 31)	\$0	\$0	\$0	\$0	\$0	\$0	(\$0)	
Special Revenue Fund								
Beginning Balance (Jan. 1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Net Revenue (Expense)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Ending Balance (Dec. 31)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
All Funds Ending Balance (Dec. 31)	\$1,708,457	\$2,063,954	\$2,691,952	\$2,608,541	\$3,064,535	\$3,090,475	\$2,980,655	14.27%

Member Billing - Operations

MADACC 2023 Budget

2023 Proposed Operating Budget = \$2,380,047

Municipality	Animals Handled			3-Year Total	3-Year Average	Percent of Total	Member Billing
	2019	2020	2021				
Bayside	13	2	4	19	6.33	0.07	\$1,633.53
Brown Deer	78	56	60	194	64.67	0.70	\$16,679.16
Cudahy	153	124	165	442	147.33	1.60	\$38,000.96
Fox Point	17	16	17	50	16.67	0.18	\$4,298.75
Franklin	121	138	127	386	128.67	1.39	\$33,186.36
Glendale	57	67	70	194	64.67	0.70	\$16,679.16
Greendale	43	58	34	135	45.00	0.49	\$11,606.63
Greenfield	268	209	209	686	228.67	2.48	\$58,978.87
Hales Corners	30	22	38	90	30.00	0.33	\$7,737.75
Milwaukee	7,603	6,372	7,379	21,354	7,118.00	77.14	\$1,835,910.84
Oak Creek	296	205	224	725	241.67	2.62	\$62,331.90
River Hills	3	5	3	11	3.67	0.04	\$945.73
Saint Francis	63	44	48	155	51.67	0.56	\$13,326.13
Shorewood	32	33	39	104	34.67	0.38	\$8,941.40
South Milwaukee	173	190	156	519	173.00	1.87	\$44,621.04
Wauwatosa	189	124	194	507	169.00	1.83	\$43,589.34
West Allis	667	582	595	1,844	614.67	6.66	\$158,537.96
West Milwaukee	94	54	76	224	74.67	0.81	\$19,258.41
Whitefish Bay	13	15	16	44	14.67	0.16	\$3,782.90
TOTALS	9,913	8,316	9,454	27,683	9,227.67	100.00	\$2,380,046.82

Member Billing - Capital Projects

MADACC 2023 Budget

2023 Proposed Capital Billing = \$0

Municipality	Animals Handled			3-Year Total	3-Year Average	Percent of Total	Member Billing
	2019	2020	2021				
Bayside	13	2	4	19	6.33	0.07	\$0.00
Brown Deer	78	56	60	194	64.67	0.70	\$0.00
Cudahy	153	124	165	442	147.33	1.60	\$0.00
Fox Point	17	16	17	50	16.67	0.18	\$0.00
Franklin	121	138	127	386	128.67	1.39	\$0.00
Glendale	57	67	70	194	64.67	0.70	\$0.00
Greendale	43	58	34	135	45.00	0.49	\$0.00
Greenfield	268	209	209	686	228.67	2.48	\$0.00
Hales Corners	30	22	38	90	30.00	0.33	\$0.00
Milwaukee	7,603	6,372	7,379	21,354	7,118.00	77.14	\$0.00
Oak Creek	296	205	224	725	241.67	2.62	\$0.00
River Hills	3	5	3	11	3.67	0.04	\$0.00
Saint Francis	63	44	48	155	51.67	0.56	\$0.00
Shorewood	32	33	39	104	34.67	0.38	\$0.00
South Milwaukee	173	190	156	519	173.00	1.87	\$0.00
Wauwatosa	189	124	194	507	169.00	1.83	\$0.00
West Allis	667	582	595	1,844	614.67	6.66	\$0.00
West Milwaukee	94	54	76	224	74.67	0.81	\$0.00
Whitefish Bay	13	15	16	44	14.67	0.16	\$0.00
TOTALS	9,913	8,316	9,454	27,683	9,227.67	100.00	\$0.00

Member Billing - Debt Service Fund

MADACC 2023 Budget

2023 1st Installment 15 yr Genral Obligation Loan Interest (2nd Qtr)	\$24,515.63
2023 2nd Installment 15 yr General Obligation Loan Principal (4th Qtr)	\$150,000.00
2023 2nd Installment 15 yr Genral Obligation Loan Interest (2nd Qtr)	\$24,515.63
	<u>\$174,515.63</u>
	<u>Grand Total</u>
	\$199,031.26

Municipality	Equalized Value	Valuation Percentage	1st Installment	2nd Installment	Member Billing
Bayside	782,030,400	0.90	\$220.28	\$1,568.09	\$1,788.37
Brown Deer	1,295,316,300	1.49	\$364.86	\$2,597.30	\$2,962.17
Cudahy	1,530,067,600	1.76	\$430.99	\$3,068.01	\$3,499.00
Fox Point	1,359,086,300	1.56	\$382.83	\$2,725.17	\$3,108.00
Franklin	5,423,303,100	6.23	\$1,527.63	\$10,874.53	\$12,402.17
Glendale	2,313,903,100	2.66	\$651.78	\$4,639.72	\$5,291.50
Greendale	1,778,430,400	2.04	\$500.95	\$3,566.02	\$4,066.97
Greenfield	4,053,650,500	4.66	\$1,141.83	\$8,128.18	\$9,270.01
Hales Corners	814,936,700	0.94	\$229.55	\$1,634.07	\$1,863.62
Milwaukee	39,432,998,900	45.31	\$11,107.48	\$79,069.07	\$90,176.54
Oak Creek	5,226,696,500	6.01	\$1,472.25	\$10,480.31	\$11,952.56
River Hills	509,420,400	0.59	\$143.49	\$1,021.46	\$1,164.96
Saint Francis	857,917,100	0.99	\$241.66	\$1,720.25	\$1,961.91
Shorewood	2,047,163,700	2.35	\$576.64	\$4,104.87	\$4,681.51
South Milwaukee	1,713,241,100	1.97	\$482.59	\$3,435.30	\$3,917.89
Wauwatosa	9,006,577,400	10.35	\$2,536.97	\$18,059.54	\$20,596.51
West Allis	5,518,411,300	6.34	\$1,554.42	\$11,065.24	\$12,619.67
West Milwaukee	459,054,300	0.53	\$129.31	\$920.47	\$1,049.78
Whitefish Bay	2,911,508,400	3.35	\$820.11	\$5,838.01	\$6,658.12
TOTALS	87,033,713,500	100.00	\$24,515.63	\$174,515.63	\$199,031.26

Member Billing - Total

Municipality	Prior-Year Total Member Billing			2023 Member Billing			Total Member Billing	
	2020	2021	2022	Operations	Capital	Debt Service		
Bayside	3,518.18	3,964.17	3,333.45	1,633.53	0.00	1,788.37	3,421.90	2.65%
Brown Deer	21,549.52	19,726.20	20,131.46	16,679.16	0.00	2,962.17	19,641.32	-2.43%
Cudahy	38,725.88	41,539.62	40,741.88	38,000.96	0.00	3,499.00	41,499.97	1.86%
Fox Point	7,686.77	7,940.50	7,473.23	4,298.75	0.00	3,108.00	7,406.75	-0.89%
Franklin	45,687.45	46,276.01	47,308.31	33,186.36	0.00	12,402.17	45,588.53	-3.64%
Glendale	23,309.65	22,326.81	22,309.68	16,679.16	0.00	5,291.50	21,970.66	-1.52%
Greendale	16,741.11	17,126.85	17,839.76	11,606.63	0.00	4,066.97	15,673.60	-12.14%
Greenfield	64,795.62	68,571.98	70,114.86	58,978.87	0.00	9,270.01	68,248.88	-2.66%
Hales Corners	8,383.49	8,787.03	8,313.47	7,737.75	0.00	1,863.62	9,601.37	15.49%
Milwaukee	1,865,759.34	1,884,672.16	1,935,442.74	1,835,910.84	0.00	90,176.54	1,926,087.38	-0.48%
Oak Creek	53,970.85	65,438.17	70,276.07	62,331.90	0.00	11,952.56	74,284.46	5.70%
River Hills	2,326.41	2,108.04	2,098.11	945.73	0.00	1,164.96	2,110.68	0.60%
Saint Francis	17,555.44	15,865.08	14,653.34	13,326.13	0.00	1,961.91	15,288.04	4.33%
Shorewood	13,523.83	12,313.91	12,369.92	8,941.40	0.00	4,681.51	13,622.92	10.13%
South Milwaukee	51,369.61	51,845.55	51,067.41	44,621.04	0.00	3,917.89	48,538.93	-4.95%
Wauwatosa	68,950.70	65,982.19	59,216.76	43,589.34	0.00	20,596.51	64,185.85	8.39%
West Allis	176,357.29	172,256.97	176,341.87	158,537.96	0.00	12,619.67	171,157.63	-2.94%
West Milwaukee	21,535.74	23,419.52	20,959.58	19,258.41	0.00	1,049.78	20,308.19	-3.11%
Whitefish Bay	12,304.15	11,379.96	10,021.80	3,782.90	0.00	6,658.12	10,441.02	4.18%
TOTALS	2,514,051.05	2,541,540.71	2,590,013.67	2,380,046.82	0.00	199,031.26	2,579,078.08	-0.42%
Annual % Change		1.1%	1.9%					-0.4%